KPS OVERVIEW

- KPS Capital Partners, LP (“KPS”) is a leading global private equity firm that makes controlling equity investments in manufacturing and industrial companies across a diverse array of industries.
- Approximately $11.5 billion of assets under management (as of June 30, 2020).
- KPS creates value by structurally improving the strategic position, competitiveness and profitability of its portfolio companies, rather than primarily relying on financial leverage.
- KPS creates value almost exclusively through operational and performance improvement, and has employed the same investment strategy for over 25 years.
- KPS drives a culture of continuous improvement in safety, quality, customer service and on-time delivery – and overall manufacturing excellence.
- KPS’ portfolio companies have aggregate annual revenues of approximately $10.6 billion, operate 168 manufacturing facilities in 27 countries and have approximately 32,000 employees.
- In October 2019, KPS raised $6.0 billion for KPS Special Situations Fund V (“Fund V”) and $1.0 billion for KPS Special Situations Mid-Cap Fund (the “Mid-Cap Fund”), which invests in the lower Middle Market.

INVESTMENT CRITERIA

- **Investment Size**
  - $100 million to $1.0 billion of capital investment per platform
  - Ability to scale
- **Geographic Focus**
  - Businesses headquartered in North America or Europe
  - May operate manufacturing facilities worldwide
- **Transaction Types**
  - Highly complex corporate carve-outs on a global scale
  - Family and entrepreneur-owned businesses
  - Private sales
  - Acquisitions from former creditors
  - Restructurings: Structured bankruptcy and out-of-court change of control
- **Target Industries**
  - Aerospace and Defense
  - Automotive
  - Building Materials
  - Capital Goods
  - Chemicals
  - Consumer Products
  - Food and Beverage
  - General Industrial Products
  - Healthcare Products and Medical Devices
  - Metals
  - Paper and Packaging

PLATFORM INVESTMENT HISTORY

- Corporate Acquisitions
  - Special Situations
  - Acquisitions from Families
  - Acquisitions from Former Creditors
  - Bankruptcies / Restructurings

AWARDS AND RECOGNITION

- Corporate Carve-Outs
- Special Situations
- Acquisitions from Families
- Acquisitions from Former Creditors

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KPS Capital Partners, LP

CURRENT PORTFOLIO

- Metal Formed Components
  - Acquired from Family
  - AGG Automotive Global Group

- Light Tactical Vehicles
  - Corporate Acquisition
  - AM General

- Engines and outdoor power equipment
  - Chapter 11 Bankruptcy
  - Bridgestone

- Industrial Batteries
  - Purchase from Former Creditor
  - CD Technologies

- Trailer Axles
  - Corporate Acquisition
  - DEXKO Global

- Air and Gas Handling
  - Carve-Out from Cofax Corporation
  - Howden

- Fitness Equipment
  - Carve-Out from Brunswick Corporation
  - Life Fitness

- Oil & Gas Equipment
  - Carve-Out from Baker Hughes
  - Lufkin

- Golf Equipment
  - Carve-Out from adidas
  - TaylorMade

RECENTLY EXITED INVESTMENTS

KPS Portfolio Companies operate 168 manufacturing facilities in 27 countries

Note: Active Fund V, Fund IV and Mid-Cap Fund investments. Data as of June 2020

CURRENT PORTFOLIO

- Industrial Batteries
  - Purchase from Former Creditor

- Trailer Axles
  - Corporate Acquisition

- Light Tactical Vehicles
  - Corporate Acquisition

- Engines and outdoor power equipment
  - Chapter 11 Bankruptcy

- Oil & Gas Equipment
  - Carve-Out from Baker Hughes

- Golf Equipment
  - Carve-Out from adidas

KEY CONTACTS

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