

KPS CAPITAL PARTNERS, LP



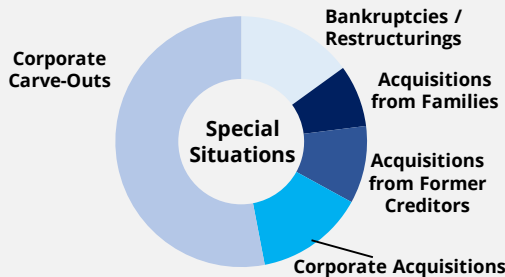
KPS OVERVIEW

- KPS Capital Partners, LP (“KPS”) is a leading global private equity firm that makes controlling equity investments in manufacturing and industrial companies across a diverse array of industries
- Approximately \$11.5 billion of assets under management (as of June 30, 2020)
- KPS creates value by structurally improving the strategic position, competitiveness and profitability of its portfolio companies, rather than primarily relying on financial leverage
- KPS creates value almost exclusively through operational and performance improvement, and has employed the same investment strategy for over 25 years
- KPS drives a culture of continuous improvement in safety, quality, customer service and on-time delivery – and overall manufacturing excellence
- KPS’ portfolio companies have aggregate annual revenues of approximately \$7.7 billion, operate 146 manufacturing facilities in 26 countries and have approximately 26,000 employees
- In October 2019, KPS raised \$6.0 billion for KPS Special Situations Fund V (“Fund V”) and \$1.0 billion for KPS Special Situations Mid-Cap Fund (the “Mid-Cap Fund”), which invests in the lower Middle market

INVESTMENT CRITERIA

Investment Size	▪ \$100 million to \$1.0 billion of capital investment per platform — Ability to scale
Geographic Focus	▪ Businesses headquartered in North America or Europe — May operate manufacturing facilities worldwide
Transaction Types	<ul style="list-style-type: none"> ▪ Highly complex corporate carve-outs on a global scale ▪ Family and entrepreneur-owned businesses ▪ Private sales ▪ Acquisitions from former creditors ▪ Restructurings: Structured bankruptcy and out-of-court change of control
Target Industries	<ul style="list-style-type: none"> ▪ Aerospace and Defense ▪ Automotive ▪ Building Materials ▪ Capital Goods ▪ Chemicals ▪ Consumer Products ▪ Food and Beverage ▪ General Industrial Products ▪ Healthcare Products and Medical Devices ▪ Metals ▪ Paper and Packaging

PLATFORM INVESTMENT HISTORY¹



AWARDS AND RECOGNITION

<p>Buyouts Deal of the Year 2012, 2013, 2015, 2017</p> <p>LEARN MORE</p>	<p>Buyouts Turnaround of the Year 2012, 2013, 2019, 2020</p> <p>LEARN MORE</p>	<p>PEI's North American Exit of the Year 2012</p> <p>LEARN MORE</p>	<p>PEI's Operational Excellence Award 2013, 2016</p> <p>LEARN MORE</p>	<p>PEI's Special Situations/Turnaround Firm of the Year 2016</p> <p>LEARN MORE</p>
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¹ Platform Investment breakdown by capital invested (as of March 2020). Includes KPS Special Situation Funds I, II, III / IIIS, IV and the Mid-Cap Fund. Excludes pending Fund V investments

KEY CONTACTS

Daniel Gray
Managing Director, Business Development
T: +1 212 338 5118
E: dgray@kpsfund.com

Florian Almeling
Managing Director, Business Development Europe
T: + 49 69 138 14 777
E: falmeling@kpsfund.com

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CURRENT PORTFOLIO

 AGG AUTOKINOTON GLOBAL GROUP Metal Formed Components <i>Corporate Acquisition</i>	 CD TECHNOLOGIES Industrial Batteries <i>Purchase from Former Creditor</i>	 Howden Air and Gas Handling <i>Carve-Out from Colfax Corporation</i>	 DEXKO GLOBAL Trailer Axles <i>Corporate Acquisition</i>
 LifeFitness Fitness Equipment <i>Carve-Out from Brunswick Corporation</i>	 LUFKIN Oil & Gas Equipment <i>Carve-Out from Baker Hughes</i>	 TaylorMade Golf Equipment <i>Carve-Out from adidas</i>	 winoa preparing tomorrow's surfaces Steel Abrasives <i>Purchase from Former Creditor</i>

RECENTLY EXITED INVESTMENTS

 KPS CAPITAL PARTNERS is pleased to announce the sale of its portfolio company CHASSIS BRAKES INTERNATIONAL Hitachi Automotive Systems, Ltd.	 KPS CAPITAL PARTNERS is pleased to announce the sale of the Crenlo, Encor and Sic do Brasil Business Units of its portfolio company INTERNATIONAL EQUIPMENT SOLUTIONS, LLC	 KPS CAPITAL PARTNERS is pleased to announce the sale of its portfolio company EXPERA specialty solutions™ Ahlstrom-Munksjö Oyj	 KPS CAPITAL PARTNERS is pleased to announce the sale of its portfolio company Electrical Components International, Inc. Energy Acquisition Company, Inc.
 KPS CAPITAL PARTNERS is pleased to announce the sale of the Palatin and Pega Business Units of its portfolio company INTERNATIONAL EQUIPMENT SOLUTIONS, LLC Stanley, Black and Decker, Inc. (NYSE:SWK) March 8, 2019	 KPS CAPITAL PARTNERS is pleased to announce the sale of the Genesee Business Unit of its portfolio company INTERNATIONAL EQUIPMENT SOLUTIONS, LLC NPK Construction Equipment, Inc. May 16, 2019	 KPS CAPITAL PARTNERS is pleased to announce the sale of its portfolio company American & Eberd Global A&E Innovate. Create. Deliver. Platinum Equity Capital Partners May 1, 2018	 KPS CAPITAL PARTNERS is pleased to announce the sale of its portfolio company Anchor Glass Container Corporation ANCHOR GLASS Oerlikon Acquisition, Inc. a wholly owned subsidiary owned by CYC Capital Partners and BA Glass B.V. December 7, 2016

KPS PORTFOLIO COMPANIES MANUFACTURE GLOBALLY



▪ KPS Portfolio Companies operate 146 manufacturing facilities in 26 countries

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Note: Active Fund IV and Mid-Cap Fund investments. Excludes pending Fund V investments. Data as of June 2020